ASEJ ISSN: 2543-9103 ISSN: 2543-411X (online)

The current state of agrologistics in Ukraine and its impact on the state's agribusiness

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Abstract— The article examines the state of agrologistics in Ukraine in 2022 and its deterioration due to the ongoing war. The article aims to analyze the reasons for the increase in costs in agrologistics, structure the consequences of the agrologistics' disruption, and justify their direct impact on the financial results of agricultural producers. The main methods of scientific research were chronological, systemic research, statistical, and structural analysis, which allowed exploring the modern cause-and-effect relationships between the state of agrologistics and the activities of agricultural sector enterprises in a logical sequence. The research resulted in proposals for overcoming the crisis in agrologistics and its further development. The conclusions emphasize the urgent need for investment in the modernization of transport infrastructure, as well as the necessity of improving coordination between agricultural producers and logistics service providers to ensure an efficient flow of exports. The authors conclude that this study provides valuable information on current challenges facing the agricultural sector in Ukraine and proposes solutions for its sustainable development.

Keywords—logistics, agricultural, grain crops, export, transport infrastructure, war

I. INTRODUCTION

The modern development of the market economic environment is characterized by a close relationship between the stages of production and the distribution of social products. In this context, logistics acts as a connecting link between supply and production, production and sales, and sales and consumption. All sectors of the national economy are tied to logistical chains and depend on the stability and consistency of their functioning. The agro-industrial complex of Ukraine is no exception. On the contrary, given the export-oriented nature of agricultural production, agrologistics occupies the position of a

basic mechanism that essentially determines the viability of the entire agro-sphere.

During the period of 2019-2022, Ukraine grew and harvested almost 302 million tons of cereals, legumes, and oilseeds, which are the country's main export crops. In the same period, 198 million tons of grain were exported, over 90% of which were transported by sea. In 2021-22, Ukraine ranked 1st in the world in sunflower seed exports, 6th in corn exports, and 7th in wheat exports (Kyrychenko, 2022). The existence of stable logistical supply chains played an important role in the export process, as they were well-coordinated and efficient. The export-oriented nature of the agribusiness ensured demand and constant sales markets, and agricultural production was highly profitable, providing significant tax revenues to the state budget.

However, in 2022, there was a full-scale invasion by Russia into Ukrainian territory with aggressive destructive military actions. The stable development of all sectors of the national economy was replaced by threats and risks to conducting any economic activity. Logistic chains were disrupted primarily due to the destruction of transport and warehouse infrastructure, destruction of technical and transport equipment, blocking of seaports, etc. (Myskiv & Lykholat, 2022). Agrologistics almost came to a halt with the onset of the war, along with the export of agricultural products.

However, the necessity to implement agricultural products and fulfill foreign economic contracts forced farmers and carriers to quickly recover and build new supply chains. However, agribusiness faced a number of obstacles and challenges that significantly impacted its condition and development in the future periods.

Therefore, the study of the disruption of agrologistics caused

ASEJ - Scientific Journal of Bielsko-Biala School of

Finance and Law Volume 27, No 3 (2023), pages7

https://doi.org/10.19192/wsfip.sj3.2023.13 Received: April 2023 Accepted: May 2023

Published: September 2023

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by the war in Ukraine and its impact on the state and effectiveness of agricultural business is extremely relevant today, given the need to develop proposals and measures to restore the stability of agrologistics and agro-production.

The relevance of the modern issues of agrologistics leads to its widespread discussion at the governmental level in Ukraine (Ministry of Infrastructure..., 2023; Ukraine Recovery Plan, 2023; Shmyhal, 2023; Moroz, 2023; Nayem, 2023; The main strategy for the recovery..., 2022) and at international meetings of world leaders, resulting in the initiation and implementation of cross-border cooperation projects, including the modernization of railway and road customs checkpoints.

Professional circles of agrarians are also not left aside from solving the problems of agrologistics, as they discuss problematic issues and convey them to government authorities at various levels through conferences, seminars, and expert interviews (Business identifies main directions..., 2023; The future of the agro-industry.... 2023; Kisil, 2023; Kharyn, 2023; Shchuklin, 2023).

The purpose of the article is to analyze the reasons for the increase in costs in agrologistics, structure the consequences of the agrologistics' disruption, and justify their direct impact on the financial results of agricultural producers

II. RESULTS

The main results of agro-industrial logistics, or agrologistics, is an efficient system of material flows from the sources of agricultural production to end consumers. Its practical value lies in the process of planning, organizing, controlling, and managing the transportation, storage, and other operations associated with bringing agricultural products from the fields to consumers on an industrial scale (Kiladze, 2017). Agrologistics covers local (domestic) and international transport (export, import).

Agrologistics is a new direction in logistics, in which its methods and principles are applied in the field of agricultural production of agricultural products. Agrologistics combines such spheres of the agro-industrial complex as the direct cultivation of crops, their storage, harvesting, processing, and marketing (Reznik et al., 2021). Agrologistics enables farmers to focus on organizing the logistics sector directly related to agricultural production. It combines a set of logistics functions after harvest, including transportation, processing, storage, climate control, and management, as well as the organization of coordinated interaction between these types of activities, from harvesting to end consumers, as well as the supply of technologies, products, and services that ensure the performance of these functions and have a direct relationship to the agricultural chain, agricultural products, and product quality.

The features of logistics in the agro-industrial complex are determined by the conditions of its functioning:

- agricultural producers are often remote from transportation routes and geographically dispersed;
- the consumption of material and technical resources

- depends on natural factors and the seasonality of production;
- the volume of agricultural production is determined by the availability of markets, processing capacities, storage facilities for raw materials and finished products;
- the development of interregional and international connections for the supply of agricultural products (Humenyuk & Harmatiuk, 2020).

Therefore, agrologistics involves the application of logistics methods and tools in agricultural production aimed at minimizing labor, resource, and transportation costs through optimization of transport routes, and ultimately reducing the cost of agricultural products.

Agrologistics is extremely important for Ukraine, given that agriculture is a specialized industry that provides a significant share of the country's exports and significant foreign currency inflows to the state budget.

Comparing the volumes of harvested crops and exported grain in 2019-2022 (Fig. 1), we can observe a significant decrease in these indicators in 2022. The objective reason for this was the full-scale invasion of Russia and military actions on the territory of Ukraine. The sown areas in 2022 decreased by 27%; it was impossible to carry out necessary technological operations (application of fertilizers, feeding, harvesting, irrigation) due to the mining of fields and proximity to the combat zone; there was a shortage of funds and agricultural equipment due to shelling or theft by occupiers; huge areas of crops were destroyed, the harvest was collected untimely, etc. (Ukrainian agribusiness during the war..., 2023). All this led to a 50% reduction in crops and a 56% reduction in exports compared to the volumes of 2021. Overall, direct losses of the Ukrainian agro-industrial complex due to the war in 2022, taking into account the damage and destruction of agroinfrastructure and equipment (warehouses, grain storages, agricultural machinery and equipment), amounted to USD 8.7 billion (A report on the direct damage..., 2023).

It should be noted that the share of agricultural exports in the structure of Ukraine's exports in 2019-2022 ranged from 42% to 45% and ranked first or second in the total volume of the country's exports (Commodity structure of foreign trade, 2022). This indicates the export orientation of the agricultural sector and confirms the significant role of agrologistics in ensuring its effective functioning.

The main mode of transportation for domestic transportation of agricultural products in Ukraine is by railway. In 2020, the transportation of grain and flour products by rail amounted to 35.2 million tonnes, while in 2021, the railways of Ukraine transported 33.7 million tonnes of grain, which is 1.5 million tonnes or 4.3% less than in 2020. However, there is a problem with the material support of rolling stock and a shortage of grain wagons, of which there were 30.5 thousand units at the end of 2020, with 11.6 thousand units (38%) being owned by Ukrzaliznytsia. Moreover, 50% of all state-owned grain wagons are outdated and require renewal.

The second largest mode of transportation for domestic transportation of agricultural products in Ukraine is by road transport, which carries grain from fields to elevators, railway stations, connecting railway tracks, seaports, processing plants, and other points. It is the most efficient and cost-effective for short distances. However, reliable information on the volume of transportation of grain and leguminous crops by road transport is not available, as a large part of such transportation is not documented by shipping documents and does not enter into statistics.

Maritime transport is actively developing and occupies a leading position in the export logistics of agricultural products. In 2021, Ukraine exported 50.8 million tonnes of grain, of which 90% was shipped by sea through the Black Sea ports of Ukraine. Moreover, 64% of all grain was delivered to ports by rail, 27% by freight trucks, and the least amount, 9%, by river transport.

Given the important role of agrologistics in the functioning of the agricultural sector and its export activities, we focus on the state of the transportation infrastructure as a key component of the supply chain and the problems that have arisen in it throughout 2022. Infrastructure objects have become one of the key areas that have suffered the greatest attacks by the Russian aggressor, with the deployment of full-scale war against Ukraine. Thus, in absolute and value terms, the greatest destruction was inflicted on objects of road infrastructure - 25.1 thousand km of roads and 344 bridges and overpasses of national, local, or municipal significance. Since the beginning of hostilities in Ukraine, at least 126 railway stations and stops have been damaged. According to preliminary estimates, the total amount of losses of infrastructure objects in Ukraine amounted to \$36.2 billion (A report on the direct damage...., 2023) (Table 1).

TABLE 1. THE TOTAL AMOUNT OF DIRECT LOSSES OF THE AGRICULTURAL SECTOR AND TRANSPORTATION INFRASTRUCTURE OF UKRAINE FROM THE WAR, AS OF FEBRUARY 2023

Type of property	Estimate of direct losses, \$ billion
Infrastructure	36,2
in particular:	
highways (25.1 thousand km	26,7
bridges (344)	2,6
railway infrastructure (507 km of track, 126 stations)	4,3
aviation industry (19 airfields, aviation equipment)	2,14
port industry	0,496
Agriculture	8,7
in particular:	
agricultural machinery	4,65
stolen products	1,87
destroyed granaries	1,33

Source: developed by the authors based on (A report on the direct damage...., 2023)

Billions of damages, destruction, and losses to transportation infrastructure have negatively impacted the organization of agricultural production enterprises and the ability to export produce. However, the biggest obstacle to agrologistics in 2022 was the blockade of Black Sea ports, which made it impossible

to export grain by sea transport. The problem was exacerbated by the fact that Ukraine exported almost 95% of its agricultural products through Black Sea ports. After a record harvest of 108.8 million tons of grain and oilseeds in 2021/22 MY, over 20 million tons of grain and oilseeds were found blocked in the ports of the Black and Azov Seas. Grain exports in the first months of 2022 were limited to 500,000 tons per month, compared to 5 million tons before the war, resulting in Ukraine losing \$170 million per day (Analytical report on the grain market..., 2022). Only Danube ports continued to operate, but their throughput capacity was not enough for exports at pre-war levels.

The grain corridor, a grain agreement that was signed in late July 2022, partially solved the problem of grain exports by unblocking three Ukrainian ports: "Odessa", "Chornomorsk", and "Pivdennyi". However, the ports of Mykolaiv, which are the largest in Ukraine and before the war transported 35% of Ukrainian food exports, remained blocked.

Considering the six-month blockade of Black Sea ports, export transportation by rail gradually increased, but its growth was limited by the capacity of railway border crossings and the different track gauges in Ukraine and the EU. After the launch of grain corridors, 71% of grain was transported by rail to ports and 29% to land crossings (Ukrainian agribusiness during the war...., 2023). From November 2022, rail transport volumes significantly decreased due to constant shelling of energy infrastructure, which slowed down terminal operations.

Overall, in 2022, 18.2 million tons of grain were exported by rail and 16.3 million tons by sea (Ukraine already harvested 53.2..., 2023). In quantitative terms, the volume of grain exports by rail decreased by 12%, and by sea by 44% compared to the previous year. The agricultural sector was seriously affected by the ongoing conflict in Ukraine, which led to significant losses in infrastructure, transportation, and market access.

In 2022, agricultural enterprises were the most affected by damaged agrologistics and hastily formed supply chains, which led to incredible difficulties with exports. The railway system indeed took on sufficient load at a time when the port industry was not operating at full capacity. However, it is important to examine the true cost of such logistics for the agricultural business and to analyze and evaluate its positive and negative consequences for farmers, the main ones of which are (Kharyn, 2023; Kyrychenko, 2022; Moroz, 2023; Tkachev, 2022):

- a significant increase in the cost of railway transportation;
- shortage of grain wagons, which resulted in an increase in their rental cost;
- low throughput capacity of railway stations on the border with European countries due to different track gauges in Ukraine and the EU;
- low throughput capacity of customs checkpoints;
- limitations of the throughput capacity of European logistics centers;
- refusal of forward contracts;
- forced exit from the market of expensive grain, and so on.
 This list of challenges that farmers faced in the first half of

2022 was formed due to problems with the railway. As a chain reaction, problems with railway agrologistics caused absolutely unpredictable problems throughout the agricultural sector, affecting the current and future activities of agricultural businesses.

First of all, logistics in 2022 for the agricultural business was characterized by unpredictability, instability, and uncertainty due to the lack of planning for transportation by the state-owned company "Ukrzaliznytsia." Grain transportation in 2022 by Ukrzaliznytsia was characterized by all market participants as complete chaos! Agricultural producers did not know when they would be able to ship grain, when it would cross the border, and when the recipient would receive the cargo. The shortage of grain wagons and their standing in queues at the border deprived the possibility of adhering to contract terms and planning enterprise operations. Lengthy wait times in queues led to cases of spoilage of goods and significant financial losses for businesses.

The unpredictability of agro logistics has led to many forward contracts being lost by producers, which are impossible to conclude without advance knowledge of the cost and delivery terms of the goods. As a result, contracts for Ukrainian grain have been forced to move from forward markets to the spot market, where goods are sold at a significant discount. This means that the expensive grain market has become inaccessible to Ukrainian farmers, leading to financial losses and a decrease in the profitability of grain crops.

Despite the losses suffered by farmers due to agro logistics instability, direct logistic costs also increased significantly in 2022, reducing the profits of agricultural producers.

The largest increase occurred in tariffs for railway transportation. According to the Ukrainian Grain Association (UGA), the increase in the cost of railway logistics (a 70% tariff increase from June 29, 2022) for grain cargo has led to additional expenses for farmers of \$120 million per year. Moreover, research on railway logistics shows that at least a quarter of these costs are unjustified due to poor transportation organization (Farmers suffer the most losses..., 2023).

However, the price of railway transportation is not only determined by the railway tariff for transportation. Agricultural producers who do not have their own wagon fleet are forced to rent wagons from "Ukrzaliznytsia," so the cost of transportation for them consists of the transportation tariff and the daily rental cost of wagons (the so-called wagon component), which has increased from 2000 UAH to 14,600 UAH or 7 times during the peak season (Farmers suffer the most losses..., 2023).

As a result of significant cost increases in logistics, statistics have shown a catastrophic decline in the profitability of agricultural production in Ukraine. So much so that by the end of 2022 and for 2023, most farmers planned to reduce their planting volumes – and not just because of the war.

Problems in agrologistics and its excessive cost have led, by the "domino principle," to significant changes in the crop structure in Ukraine and have resulted in reduced future yields due to non-compliance with cultivation technologies.

Thus, the majority of agrarians have declared their refusal to grow wheat and corn in the future season due to too high logistics costs and unresolved export issues. If the agrologistics conditions do not change in 2023, the cultivation of these crops will be unprofitable in advance.

Only a small part of Ukrainian farmers is determined to grow wheat and corn in the next season, mostly due to crop rotation requirements. However, their areas will be significantly reduced. Agricultural producers accept certain dangers, hoping for an increase in prices for agricultural products and improved logistics in 2023 thanks to the extension of the grain agreement and closer cooperation with EU states (The future of the agroindustry..., 2023).

At the end of 2022, there was a trend towards an increase in oilseed crops, in particular rapeseed and sunflower. Farmers have shown interest in growing niche crops such as flax, mustard, legumes and cereals, which are convenient to transport by road, and demand for them is stable (The future of the agroindustry..., 2023). However, for the successful cultivation of such crops, it is necessary to master the technologies perfectly. The risk for farmers is the right choice of crops to grow next year. This is due to the possibility of overproduction, which can lead to a decrease in prices.

On the other hand, refusing crop rotation and significant increase in the area of oil crops will lead to an increase in diseases in the fields and an increase in the number of pests inherent in these crops. And this requires additional costs for processing crops and harvested grain. Such a situation was already observed in some farms of the Kyiv region in 2022.

Significant underfunding in 2022 requires agro-producers to make significant savings, which already leads to a decrease in the number of livestock and the need to use cheaper imported feed (The future of the agro-industry..., 2023).

Therefore, it is considered that the agribusiness sector is experiencing significant indirect losses, and the final calculation can only be made by the end of 2023. According to various estimates, losses can range from \$9.3 billion to \$9.8 billion, which is approximately equal to the two-year profit of agricultural enterprises for the period from 2020 to 2021 (Farmers suffer the most losses..., 2023). These expenses include lost harvests, livestock losses, and losses in the processing industry. Thus, the situation resembles the "domino principle," where the fall of one element - in this case, agrologistics - can lead to catastrophic consequences for the entire industry.

Thus, in 2022, agrologistics in Ukraine was disrupted by a full-scale military invasion by Russia. This led to the disruption and destruction of stable logistics chains in the agricultural sector, which provided the necessary export volumes, and forced the search for new ways and means of exporting grain. As a result, the factor of critical increase in demand for transport led to a sharp increase in tariffs for rail transportation, and agrologistics became 5-6 times more expensive, and the profitability of agro-industrial production was unprecedentedly reduced. This forced farmers to change the structure of crops, save on fertilizers and plant protection products, which will negatively affect the volumes of future harvests and lead to an increase in crop diseases. Forward contracts were no longer being concluded in such an unstable situation.

Research and analysis of the causal and consequential problems of agribusiness associated with agrologistics as a whole allowed for their generalization and structured representation in Figure 2.

Negative consequences of the violation of Ukraine's agrologistics on the global market can pose a threat to global food security and disrupt the food balance in the world. Most of the consequences of agrologistics violations are related to the internal environment of agricultural enterprises, ultimately affecting their profitability, which threatens to reduce the profitability of the entire agricultural sector. The negative financial condition of the agricultural sector, as one of the leading specialized industries, will have critical consequences for the national economy, given the export orientation of the industry and its annual contributions to the revenue part of the state budget.

Therefore, it is essential to restore disrupted logistical chains, develop proposals to overcome the causes of the crisis in Ukraine's agrologistics, and jointly implement them by all interested parties. The first steps in this direction have already been taken - the Ukraine Recovery Plan 2023 has been adopted, in which representatives of the agribusiness sector, together with the government of Ukraine, have identified three priorities in the agricultural sector:

- The first is the development of export logistics.
- The second is the storage of the crop (solving the problem of grain shortage).
- The third is financing and access to funding for the agroindustry (Business identifies main directions..., 2023).

We see that the implementation of the first priority - the development of export logistics - is an urgent task, as all problems of the agribusiness sector started with it. And first of all, in this direction, it is necessary to change the mechanism of relations between agro-producers-exporters and "Ukrzaliznytsia" as the main railway carrier.

In modern practice, "Ukrzaliznytsia" does not carry out train scheduling, but this should be changed. If a schedule for loading, unloading and border crossing is developed, an accurate train schedule can be created that will be useful for cargo owners. Schedule charts should also be provided to other chain participants on the other side of the border, such as LHS (Polish metallurgical broad-gauge line), so they can plan their work. The cargo sender will be able to see on which date LHS or the cargo recipient agreed on arrival and will load the goods on the day to arrive on time at the border crossing point. Only relevant decisions at the government level and coordination of the project with neighboring countries' governments are needed.

Ukraine has a high dependence on the agricultural sector, which employs approximately 18% of the population and is linked to other areas of the economy (Lack of money, logistics and mined fields..., 2022). If the agricultural sector does not function properly, it could lead to an increase in external labor migration and consequently result in the loss of the workforce in the country. The resolution of all problems related to agroindustry should be implemented at the government level, as the business community is not powerful enough to solve these problems.

It is worth noting that Ukraine cooperates closely and effectively with neighboring countries to overcome logistical problems and establish efficient transportation connections. In particular, there is a close partnership between the Ministry of Development of Communities, Territories, and Infrastructure of Ukraine and the Ministry of Infrastructure of Poland, which allows for rapid and critical decisions to ensure stable logistics at the border.

According to data from the Ministry of Infrastructure of Ukraine (Ministry of Infrastructure..., 2023), the reconstruction and electrification of the Kovel-Izov-State Border section was completed at the end of 2022. In early February 2023, train traffic was resumed on two sections of the border with Poland after Ukrzaliznytsia repaired nearly 70 kilometers of track, renovated ten bridges on the sections of connection with the state border.

CONSEQUENCES OF AGROLOGISTICS DISRUPTION IN UKRAINE Threat to the global Permanent Change of supply chains Change in crop structure Savings on fertilizers food security unpredictability of and plant protection transportation Depletion of soils without Formation of new sales Non-fulfillment of Violation of food channels forward agreements balance Increase in transportation Reduction of yield Loss of profitable costs markets Forced price reduction of Direct losses of agrarians Failure to make a profit agricultural products Decrease in the profitability of agricultural production

FIGURE 2. CONSEQUENCES OF AGROLOGISTICS DISRUPTION IN UKRAINE IN 2022

Source: Developed by the author

The development of automobile border infrastructure continues under the "Open Border" project initiated by the Presidents of Ukraine and Poland. Within the framework of the project, the Nyzhankovychi-Malhovychi crossing point was opened for cargo transport without cargo, the capacity of the Krakovets-Korchova crossing point was upgraded and expanded.

As a result of the measures taken, the capacity of the western border towards Poland has significantly increased, and additional logistic routes have been opened for exporters.

The Ukrainian government continues to actively work on overcoming logistic problems in the export of agricultural products and other directions of the western border. Recently, the Ukrainian government initiated a decision to open a new railway checkpoint "Berezine" on the state border with Moldova. This route is important for transport, in particular Ukrainian grain, and is an alternative route to compensate for the losses caused by the partial naval blockade of the ports of the Black Sea.

Automobile checkpoints are also one of the important components of the transport industry's infrastructure complex, as a significant portion of automobile export-import transport is concentrated on them. Currently, checkpoints with Poland serve 53% of freight transport, with Romania - 18%, with Moldova - 14%, with Hungary - 10%, and with Slovakia - 5%. In order to increase the efficiency of these checkpoints, the State Agency for Restoration and Development of Infrastructure plans to modernize these checkpoints in 2023 (Nayem, 2023).

This will increase the efficiency of the transport system and provide comfortable and safe road infrastructure in the future. In addition to technical re-equipment and modernization of customs checkpoints, the organization of railway transport should become transparent and open to all participants in agrologistics. This will provide an opportunity to plan logistics, increase its manageability and allow for advanced understanding of the directions of transport movement. In connection with the above, the introduction of digital logistics tools that will promote transparency of the supply chain is relevant.

Therefore, the introduction of digital logistics tools has significant potential for strengthening the efficiency of logistics chains and improving the quality of transportation.

Another area of logistics recovery is the reconstruction and automation of warehouses and grain storage facilities. This direction has been a priority for several years, but its relevance during the war has increased significantly. This is also confirmed by the second priority direction of development of the agricultural sector, which is outlined in the Ukraine Recovery Plan (2023). The focus in 2023 should be on further moderate robotization of warehouses and grain storage facilities.

Thus, the restoration of disrupted and destroyed agrologistics and its infrastructure should already be implemented on innovative principles and with a view to the future. Innovative technologies and smart solutions should play a leading role in the reconstruction.

III. CONCLUSIONS

The study of the state of agrologistics made it possible to analyze the causal relationships between the disruption of agrologistics in 2022 and the deterioration of the financial and production activities of agricultural enterprises.

Agrologistics is a fundamental element of production and sales activities in the agricultural sector. It provides for the sowing campaign, cultivation of crops, harvesting, and their realization in the domestic and export markets. Disruptions in stable logistics chains in the agricultural sector have led to disruptions in all production processes of agricultural business and caused a critical decline in the profitability of agricultural enterprises.

The main reason for the disruption of agrologistics in Ukraine in 2022 was the full-scale invasion of Russia and military actions on the territory of our state, which led to the destruction of transportation and warehouse infrastructure and the blockade of Black Sea ports. Negative consequences of the disruption of agrologistics for agricultural production included: an increase in the cost of grain transportation by rail, an increase in the cost of fertilizers and plant protection products, a decrease in the economic efficiency of production and profitability, a forced change in the structure of crops, a reduction in fertilizer and plant protection product expenses, which will have a negative impact on the volume of future harvests and plant diseases. In addition, Ukraine will lose a stable source of revenue for the state budget, and global food security will be disrupted.

To restore and establish the disrupted agrologistics, coordinated cooperation is needed between agrarians, the government of Ukraine and neighboring countries, Ukrzaliznytsia, customs officials; coordination between agricultural producers and logistics service providers to ensure an effective flow of exports; significant investment in the restoration of damaged transportation and agricultural infrastructure, including warehouse infrastructure. Many measures have already been implemented, but a significant restoration work lies ahead.

If Ukraine is needed by the world as a guarantee of food security, then we need to work together to find ways to help the agricultural sector withstand these difficult years.

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